City of Sunnyvale

Ten Year Project Costs by Project Category and Type

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Project Number	Project Name	Prior Years Actual	Revised Budget 2003-04	Plan 2004-05	Plan 2005-06	Plan 2006-07	Plan 2007-08	Plan 2008-09	Plan 2009-10	Plan 2010-11	Plan 2011-12	Plan 2012-13	Plan 2013-14	Ten Year Plan Total	Project Grand Total
Categ		al Waste													
811250	SMaRT Station	Equipment Replace	cement												
		621,972	565,239	580,742	1,418,500	250,025	1,177,568	1,813,868	27,266	177,208	762,705	713,813	1,115,963	8,037,658	9,224,869
821170	SMaRT Station	Operations Contra	act RFP												
		105,776	0	0	154,530	0	0	0	0	0	0	177,506	0	332,036	437,81
821180	Contribution to	SMaRT Station O	perations Cor	ntract RFP									_	_	
		50,187	0	0	74,003	0	0	0	0	0	0	85,007	0	159,010	209,19
822330	Trim Landfill So	creening Trees on	Caribbean Dr	rive									_		
		34,419	0	0	36,057	0	0	38,264	0	0	40,606	0	0	114,927	149,34
824250	Landfill Gas Sy	stem Response to	-	Regulation	S								•		
		0	50,000	0	0	2,942	0	0	3,122	0	0	3,313	0	9,377	59,37
824260	Solid Waste Cos	st of Service Study	_										Ī	•	
		0	0	0	0	32,064	0	0	0	0	35,401	0	0	67,465	67,46
824550	Bay Counties W	aste Services Perf		lit										•	
		0	84,000	0	0	0	0	0	0	0	0	0	0	0	84,00
824740	Landfill Constit	uents of Concern	Monitoring											•	
		0	0	42,917	0	0	0	0	47,383	0	0	0	0	90,300	90,300

285,031 1,177,568 1,852,132

77,771

177,208

838,712

979,639 1,115,963 8,810,773 10,322,366

Total

812,354

699,239

623,659 1,683,090

Project: 811250 SMaRT Station Equipment Replacement

Category: Origination Year: Planned Completion Year: Origin:	Special 1995-96 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Project Manager: Project Coordinator Interdependencies:	•
Element:	3 Environmental Management		Goal:	3.2A	Fur	nd: 490 SMaRT Station
Sub-Element:	3.2 Solid Waste Management		Neighborhood:	City Wide	Sub	p-Fund: 200 SMaRT Station Equipment Replacement

Statement of Need

These costs are for replacing and maintaining City-owned equipment and facilities at the SMaRT Station. This project is funded by payments to the replacement reserve made by Sunnyvale, Palo Alto and Mountain View, which pay 55.28%, 21.27% and 23.45% of the total costs, respectively. The replacement schedule and costs are updated annually to reflect anticipated expenses, based on the City's experience since the facility opened in 1993.

Service Level

no service level effect

Issues

Costs have increased due to establishing more accurate cost estimates of equipment replacement and major repairs.

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	621,972	565,239	580,742	1,418,500	250,025	1,177,568	1,813,868	27,266	177,208	762,705	713,813	1,115,963	8,037,658	9,224,869
Revenues														
Total	37,398	0	0	0	0	0	0	0	0	0	0	0	0	37,398
Transfers-In														
Fund Reserves		565,239	580,742	1,418,500	250,025	1,177,568	1,813,868	27,266	177,208	762,705	713,813	1,115,963	8,037,658	
Total	584,574	565,239	580,742	1,418,500	250,025	1,177,568	1,813,868	27,266	177,208	762,705	713,813	1,115,963	8,037,658	9,187,471
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 821170 SMaRT Station Operations Contract RFP

Category: Origination Year: Planned Completion Year: Origin:	Special 1999-00 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2D	Fund: 490 SMaRT Station
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 100 SMaRT Station Operating

Statement of Need

This project funds development, issuance, and evaluation of a Request for Proposals (RFP) to operate the City's SMaRT Station. The operation contract with Waste Management, Inc. expired December 31, 2000. The new contractor, Green Team/Zanker, will operate the facility through December 31, 2007. The proposed budget assumes that toward the end of this contract there will be another RFP process beginning in FY 2005/2006. The SMaRT Station Operations Fund, 490/100, will be reimbursed for the full cost of this project by the three cities, based on their proportions of solid waste delivered to the SMaRT Station in the year the expenditures occur.

Service Level

no service level effect

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	105,776	0	0	154,530	0	0	0	0	0	0	177,506	0	332,036	437,812
Revenues														
SMaRT Operations Mountain View	Cost Reimb	0	0	46,359	0	0	0	0	0	0	53,252	0	99,611	
SMaRT Operations Palo Alto	Cost Reimb	0	0	33,997	0	0	0	0	0	0	39,051	0	73,048	
SMaRT Operations Sunnyvale	Cost Reimb	0	0	74,174	0	0	0	0	0	0	85,203	0	159,377	
Total	105,776	0	0	154,530	0	0	0	0	0	0	177,506	0	332,036	437,812
Transfers-In														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 821180 Contribution to SMaRT Station Operations Contract RFP

Category: Origination Year: Planned Completion Year: Origin:	Special 1999-00 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2D	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 200 Solid Waste Management

Statement of Need

Project 821180, SMaRT Station Operations Contract RFP, funds development, issuance, and evaluation of a Request for Proposals (RFP) to operate the City's SMaRT Station. The operation contract with Waste Management, Inc. expired December 31, 2000. The new contractor, Green Team/Zanker, will operate the facility through December 31, 2007. The proposed budget in project 821180 assumes that toward the end of this contract there will be another RFP process beginning in FY 2005/2006, and every 7 years thereafter. The SMaRT Station Operations Fund, 490/100, will be reimbursed for the full cost of this project by the three cities, based on their proportions of solid waste delivered to the SMaRT Station in the year the expenditures occur. This project captures Sunnyvale's contribution to the SMaRT Station Operations Fund, 490/100, for its share of the RFP project expenses.

Service Level

no service level effect

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	50,187	0	0	74,003	0	0	0	0	0	0	85,007	0	159,010	209,197
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	74,003	0	0	0	0	0	0	85,007	0	159,010	
Total	50,187	0	0	74,003	0	0	0	0	0	0	85,007	0	159,010	209,197
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 822330 Trim Landfill Screening Trees on Caribbean Drive

Category: Origination Year: Planned Completion Year: Origin:	Special 2001-02 2005-06 Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Public Works Project Manager: none Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2H	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: Lakewood	Sub-Fund: 200 Solid Waste Management

Statement of Need

The south side of the Sunnyvale Landfill is screened by a row of eucalyptus trees that runs for over one mile along the north side of Caribbean Drive. These trees were last pruned as part of a capital improvement project in 2002, and are now due for a major pruning in 05/06. These species of trees requires pruning at three year intervals.

Service Level

no service level effect

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	34,419	0	0	36,057	0	0	38,264	0	0	40,606	0	0	114,927	149,346
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	0	36,057	0	0	38,264	0	0	40,606	0	0	114,927	
Total	34,419	0	0	36,057	0	0	38,264	0	0	40,606	0	0	114,927	149,346
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 824250 Landfill Gas System Response to New Federal Regulations

Category: Origination Year: Planned Completion Year: Origin:	Special 2003-04 2003-04 Staff	Type: Phase: % Complete:	Solid Waste Planning 10		Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element:	3 Environmental Management		Goal:	3.2H	Fund: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund: 200 Solid Waste Management

Statement of Need

New regulations pertaining to the Sunnyvale Landfill (BAAQMD Regulation 8, Rule 34 [8-34]) became effective on July 1, 2002. The landfill has also recently been required (by the BAAQMD) to prepare a Title V (Major Facility Review) permit application. Significant consultant and equipment costs are involved in preparing and submitting the Title V permit application, and in complying with the new requirements of both 8-34 and Title V. Additional instrumentation is required to monitor and record gas utilization aspects of the Power Generation Facility and Landfill Gas Flare operations. Test and repair equipment and supplies will need to be purchased to bring landfill gas field operations up to the new, more rigorous standards of the new regulations. Consultant work associated with the initial permit application will include inspections to identify existing emission sources and to obtain other pertinent information, completion of emission estimates for the sources, development of a final list of applicable regulatory requirements, evaluation of the facility's compliance status with each applicable air quality regulatory requirement, and if there are areas of non-compliance, development of a compliance plan. An emissions monitoring program complying with the Compliance Assurance Monitoring (CAM) requirements (Title V) will be prepared, and associated monitoring reports and plans will be developed, as necessary, to comply with CAM requirements. A compliance certification will have to be prepared and signed by the City's designated responsible official.

Service Level

none

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	0	50,000	0	0	2,942	0	0	3,122	0	0	3,313	0	9,377	59,377
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		50,000	0	0	2,942	0	0	3,122	0	0	3,313	0	9,377	
Total	0	50,000	0	0	2,942	0	0	3,122	0	0	3,313	0	9,377	59,377
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 824260 Solid Waste Cost of Service Study

Category: Origination Year: Planned Completion Year: Origin:	Special 2005-06 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a		Department: Project Manager: Project Coordinator: Interdependencies:	•
Element:	3 Environmental Management		Goal:	3.2F	Fund	nd: 455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-	p-Fund: 200 Solid Waste Management

Statement of Need

Every four years the Utilities Division in the Dept of Finance performs a cost of service study on the solid waste system to reallocate the costs of the City's solid waste services among the various customer classes based on their use of each service. Staff works with a consultant to develop a cost of service model or update an existing model with current data. The study generates a cost of service for each customer class and recommends adjustments to the rate structure to ensure costs are recovered on an equitable basis from the different customer classes.

Service Level

COS study will help maintain the optimum service level.

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	0	0	0	0	32,064	0	0	0	0	35,401	0	0	67,465	67,465
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														-
Fund Reserves		0	0	0	32,064	0	0	0	0	35,402	0	0	67,466	
Total	0	0	0	0	32,064	0	0	0	0	35,402	0	0	67,466	67,466
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 824550 Bay Counties Waste Services Performance Audit

Category: Origination Year: Planned Completion Year: Origin:	Special 2003-04 2003-04 Staff	Type: Phase: % Complete:	Solid Waste Ongoing n/a	Department: Public Works Project Manager: Mark Bowers Project Coordinator: Gail Bentley Interdependencies: none
Element: Sub-Element:	3 Environmental Management 3.2 Solid Waste Management		Goal: Neighborhood: City Wide	Fund: 455 Utilities Sub-Fund: 200 Solid Waste Management

Statement of Need

Per the City Council direction of November 11, 2003, the City is contracting with Brown Vence & Associates to conduct a Performance Review of Bay Counties Waste Services (BCWS), the City's franchised waste and recycling hauler. This performance review will evaluate: Management Systems, Operations, Financial Practices, Customer Service, and Environmental Practices. This project will be funded by the Solid Waste Enterprise Fund, with 50% (\$42,000) paid for by BCWS per Budget Mod #26.

Service Level

No service level effect.

Issues

none

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	0	84,000	0	0	0	0	0	0	0	0	0	0	0	84,000
Revenues														
Miscellaneous Reimburser	ment	42,000	0	0	0	0	0	0	0	0	0	0	0	
Total	0	42,000	0	0	0	0	0	0	0	0	0	0	0	42,000
Transfers-In														
Fund Reserves		42,000	0	0	0	0	0	0	0	0	0	0	0	
Total	0	42,000	0	0	0	0	0	0	0	0	0	0	0	42,000
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Project: 824740 Landfill Constituents of Concern Monitoring

Category: Origination Year: Planned Completion Year: Origin:	Special 2003-04 Ongoing Staff	Type: Phase: % Complete:	Solid Waste Planning n/a			
Element:	3 Environmental Management		Goal:	3.2D	Fund:	455 Utilities
Sub-Element:	3.2 Solid Waste Management		Neighborhood	: City Wide	Sub-Fund	d: 200 Solid Waste Management

Statement of Need

The Regional Water Quality Control Board enforces regulations that require the City to routinely monitor the groundwater, surface water, and leachate in and around the closed Sunnyvale Landfill. The regulations require extra sampling and analysis for "Constituents of Concern" once every five years. This sampling and analysis requires significant additional expense.

Service Level

none

Issues

This project is intended to isolate infrequent but costly Constituents of Concern sampling and analysis costs from the operating program budget.

Financial Data	Prior Actual	Budget 2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	10 Year Budget	Grand Total
Project Costs	0	0	42,917	0	0	0	0	47,383	0	0	0	0	90,300	90,300
Revenues														
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers-In														
Fund Reserves		0	42,917	0	0	0	0	47,384	0	0	0	0	90,301	
Total	0	0	42,917	0	0	0	0	47,384	0	0	0	0	90,301	90,301
Operating Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0